## Consolidated Financial Highlights

20F<br>Third Quarter

## Disclaimer Regarding Forward-looking Statements

Any statements in this document, other than those of historical fact, are forward-looking statements about the future performance of EIZO and its group companies, which are based on management's assumptions and beliefs in light of information currently available, and involve apparent or potential risks and uncertainties including forex impact, and risks related to supply and demand. Actual results may differ materially from these forecasts.
Note: "20Q3" appearing in this presentation means "Third Quarter Fiscal year 2020".
"20F" appearing in this presentation means "Fiscal year 2020", that is Fiscal year ended March 31, 2021.

## Details of the Market Group

| Market Group | Market / Use |
| :--- | :--- |
| Business \& Plus (B\&P) | Financial institutions, Public authorities, Educational facilities, Office use , High-end home use |
| Healthcare (HC) | Medical imaging, Diagnostic applications, Operating rooms |
| Creative Work (CW) | Publication / Printing / Photo editing, Video production |
| Vertical \& Specific (V\&S) | Air traffic control (ATC) , Maritime , Security \& Surveillance , Other industrial fields |
| Amusement (AMU) | LCD-mounted pachinko and slot machines |
| Other (OTH) | Maintenance services and commissioned development of software |

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## 20Q3 Consolidated Financial Highlights

## Sales Gradually Recovering <br> Operating Income Increased in 20Q3

- Sales gradually recovered with an improved economic situation in 20Q3.

Especially sales in Europe and Japanese HC markets increased.
■ B\&P: Sales in Europe were supported by high investment in IT equipment. Sales of new models contributed to sales recovery both in Japan and overseas.

- HC: Sales in Japan recovered as the hospital entry restrictions eased.
- AMU: The market has remained slow. Sales recovered slightly contributed by sales of new models.
$\square$ Operating Income increased by 20.4\% (compared with 19Q1-3). Gross profit ratio increased due to increasing sales of highly profitable products. SG\&A decreased from cost controlling measures in reaction to a tough market situation.
Ordinary Income increased by $30.5 \%$ thanks to a favorable FOREX movement compared to 19Q1-3.


## Consolidated Income Statement

|  | 19Q1-3 |  | 20Q1-3 | YoY |
| :--- | ---: | ---: | ---: | ---: |
| Net Sales | 55,566 | 53,507 | $96.3 \%$ |  |
| Gross Profit | 17,993 | 18,376 | $102.1 \%$ |  |
| Gross Profit / Net Sales | $32.4 \%$ | $34.3 \%$ | 2.0 pt |  |
| Selling, General and | 14,160 | 13,764 | $97.2 \%$ |  |
| Administrative Expenses | 3,832 | 4,612 | $120.4 \%$ |  |
| Operating Income | $6.9 \%$ | $8.6 \%$ | 1.7 pt |  |
| Operating Income / Net Sales | 4,282 | 5,587 | $130.5 \%$ |  |
| Ordinary Income | 3,083 | 3,884 | $126.0 \%$ |  |
| Net Income Attributable to |  |  |  |  |
| EIZO Corporation's Stockholders |  |  |  |  |


| Exchange Rate:USD | JPY108.65 | JPY106.11 | (JPY2.54) |
| :--- | ---: | ---: | ---: |
| Exchange Rate:EUR | JPY121.04 | JPY122.44 | JPY1.40 |

## Main Factors for Changes in Net Sales


$\square$ B\&P: Sales in Europe were supported by high investment in IT equipment.
$\square$ HC: Sales in Japan decreased due to postponements of CAPEX in some hospitals. In addition to this, 19F1 sales were higher given an increased demand prior to the consumption tax increase. Overseas sales were steady.

- CW: Sales in Europe increased in 20Q3 driven by sales of new models.
$\square$ V\&S: Sales decreased due to completion of some programs for ATC in North America and postponements of sales for automotive and other industrial markets caused by the impact of COVID-19.
$\square$ AMU: The market has remained slow. Sales recovered slightly contributed by sales of new models.
- OTH: Sales of commissioned development of software decreased.


## Main Factors for Changes in Operating Income

(JPY Million)


- The FOREX impact was caused by a weak JPY against the EUR and a strong JPY against the USD.
- The decrease in net sales in 20Q3 recovered slightly due to steady sales in Europe, HC and AMU sales in Japan.
$\square$ Gross profit ratio, excluding the FOREX impact increased due to increasing sales of highly profitable products, including new B\&P models.
- SG\&A decreased from cost controlling measures in reaction to a tough market situation.


## Net Sales: Overall



# Net Sales: Composition Ratio 19Q1-3 20Q1-3 



## Net Sales: B\&P (Business \& Plus)



## Overseas

$\square$ Sales in Europe were supported by high investment in IT equipment.
Sales of new models contributed to the sales recovery. Japan
$\square$ Sales to corporations decreased due to the postponements of CAPEX. Demand for home and satellite offices, which were high in 20F1, returned to normal levels.


FlexScan EV3895
20F, Third Quarter

## Net Sales: Healthcare



## Net Sales: Creative Work

## Overseas

- Increasing sales in 20Q3 driven by new models compensated for low Media \& Entertainment sales in 20Q1 due to COVID-19.


## Japan

- Sales decreased. The demand in home office environments for digital content creators, which was high in 20F1, returned to normal.



## Net Sales: V\&S (Vertical \& Specific)

## ATC (Air Traffic Control)

- Sales decreased compared with 19Q1-3, when sales were high in North America.


## Maritime

Sales in Japan were steady.
S\&S (Security \& Surveillance)
Sales in Japan decreased.

## Others

- Sales in Japan increased due to advanced product customization.
$\square$ Sales in overseas decreased due to the impact of COVID-19, in particular the automotive and other industrial markets.


## Net Sales: Amusement

The market has remained slow.

- Sales were postponed due to the closing of pachinko parlors nationwide and the January 2021 compliance deadline was postponed to November 2021.
$\square$ Sales recovered slightly contributed by sales of new models compared to 19Q1-3.



## Consolidated Balance Sheets

| (JPY Million) |  |  |  | Inventories |
| :---: | :---: | :---: | :---: | :---: |
|  | 19F | 20Q3 | Growth |  |
| Current Assets | 67,422 | 64,731 | $(2,690)$ | Raw materials increased due to the |
| Cash \& Equivalents | 17,942 | 15,793 | $(2,148)$ | purchase of materials to ensure a |
| Accounts Receivable | 18,479 | 14,771 | $(3,707)$ | steady supply. |
| Inventories | 29,149 | 33,393 | 4,243 | Tangible Assets |
| Tangible Assets | 16,343 | 18,788 | 2,445 |  |
| Intangible Assets | 2,814 | 2,395 | (419) | Corp.(Japan) factory expansion. |
| Investments and Other Assets | 38,703 | 58,517 | 19,813 |  |
| Total | 125,284 | 144,433 | 19,149 | vestments and |
| Current Liabilities | 18,249 | 14,998 | $(3,250)$ | Increase in market price of stock held |
| Long term Liabilities | 11,055 | 18,094 | 7,039 |  |
| Shareholders' Equity | 95,979 | 111,340 | 15,360 |  |
| Total | 125,284 | 144,433 | 19,149 |  |

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## 20F Plan



## Topic 1

## ElZO Meets $\mathrm{CO}_{2}$ Emissions Reduction Goal 9 Years Ahead of Schedule

$\square$ EIZO will meet our $\mathrm{CO}_{2}$ emissions reduction goal as early as FY2021.

- The Goal: By FY 2030, reduce $\mathrm{CO}_{2}$ emissions by $50 \%$ (compared to FY2017).
$\square$ We will achieve the goal by using green electricity at our main manufacturing facilities in Japan.
$\square$ In response to the expectation of reaching our $\mathrm{CO}_{2}$ emission reduction targets early, we set new goals:

By FY2030 we will reduce $\mathrm{CO}_{2}$ emissions by $70 \%$,


By FY2040 we will achieve ZERO $\mathrm{CO}_{2}$.
The entire EIZO group aims to further enhance its environmental efforts and make substantial contributions to a prosperous \& sustainable further society.

## Topic 2

## EIZO Released FlexScan Premium Series (EV2495 / EV2795 / EV3895)

## FlexScan Premium Series act as docking stations when accessed via USB Type-C, which promote a stream lined hot desking and remote working.

Streamlined Connection with USB Type-C

## LAN Port

The monitor is equipped with a USB TypeC connection that allows you display video, playback audio, transmit USB signals, supply power to connected devices and access a network signal.


FlexScan EV2795 / EV2495

- Daisy Chain (USB Type-C connection) It allows easily connecting multiple monitors from a single video signal output. The users can connect up to two screens and quickly view multiple applications simultaneously for boosting efficiency.


FlexScan EV3895
■ EIZO's First Ultrawide, Curved Monitor
A curved monitor gently brings those edges in to a more comfortable distance, improving visibility, focus and immersion.

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## Net Sales: B\&P / Healthcare

 B\&P■Japan ■Overseas

| 6 | 3.5 | 4.4 | 4.7 | 5.3 | 3.8 | 4.2 | 4.6 | 5.0 | 3.4 | 3.9 | 4.5 | 4.5 | 3.5 | 3.6 | 4.4 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2 | 26 | 3.3 | 3.6 | 3.5 | 3.0 | 3.1 | 3.3 | 3.0 | 2.4 | 2.6 | 3.0 | 2.9 | 2.3 | 2.6 | 3.2 |
| 0 | 0.8 | 1.1 | 1.1 | 1.7 | 0.8 | 1.1 | 1.2 | 1.9 | 0.9 | 1.2 | 1.4 | 1.6 | 1.2 | 1.0 | 1.2 |
| 0 | 17Q1 | 17Q2 | 17Q3 | 17Q4 | 18Q1 | 18Q2 | 18Q3 | 18Q4 | 19Q1 | 19Q2 | 19Q3 | 19Q4 | 20Q1 | 20Q2 | 20Q3 |
| Total | 3.5 | 4.4 | 4.7 | 5.3 | 3.8 | 4.2 | 4.6 | 5.0 | 3.4 | 3.9 | 4.5 | 4.5 | 3.5 | 3.6 | 4.4 |
| - Overseas | 2.6 | 3.3 | 3.6 | 3.5 | 3.0 | 3.1 | 3.3 | 3.0 | 2.4 | 2.6 | 3.0 | 2.9 | 2.3 | 2.6 | 3.2 |
| - Japan | 0.8 | 1.1 | 1.1 | 1.7 | 0.8 | 1.1 | 1.2 | 1.9 | 0.9 | 1.2 | 1.4 | 1.6 | 1.2 | 1.0 | 1.2 |

## Healthcare

$\square$ Japan $\quad$ Overseas

| $\left.\begin{array}{r} 10 \\ 8 \\ 6 \\ 4 \\ 2 \\ 0 \end{array}\right]$ | 6.4 | 7.2 | $\begin{aligned} & 8.5 \\ & 4.6 \\ & 3.9 \end{aligned}$ | $\begin{aligned} & 7.5 \\ & 4.5 \\ & 3.0 \end{aligned}$ | $\begin{array}{r} 6.8 \\ 3.9 \\ 2.8 \\ \hline 1801 \end{array}$ | $\begin{aligned} & 7.4 \\ & 4.6 \\ & 2.7 \end{aligned}$ | $\begin{aligned} & 7.4 \\ & 4.5 \\ & 2.8 \end{aligned}$ | $\begin{aligned} & 8.6 \\ & 4.6 \\ & 4.0 \end{aligned}$ | $\begin{aligned} & 6.5 \\ & \hline 3.8 \\ & 2.7 \\ & \hline \end{aligned}$ | $\begin{aligned} & 7.7 \\ & 3.9 \\ & 3.8 \end{aligned}$ | $\begin{aligned} & 7.1 \\ & 4.8 \\ & 2.3 \\ & \hline \end{aligned}$ | $7.9$ <br> 4.7 | 5.2 | 5.8 | 7.0 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3.6 | 4.1 |  |  |  |  |  |  |  |  |  |  | 5.2 |  | 4.4 |
|  | 2.7 | 3.1 |  |  |  |  |  |  |  |  |  | 3.2 | $1.5$ | 1.9 | 2.6 |
|  | 17Q1 | 17Q2 | 17Q3 | 17Q4 |  | 18Q2 | 18Q3 | 18Q4 | 19Q1 | 19Q2 | 19Q3 | 19Q4 | 20Q1 | 20Q2 | 20Q3 |
| Total | 6.4 | 7.2 | 8.5 | 7.5 | 6.8 | 7.4 | 7.4 | 8.6 | 6.5 | 7.7 | 7.1 | 7.9 | 5.2 | 5.8 | 7.0 |
| - Overseas | 3.6 | 4.1 | 4.6 | 4.5 | 3.9 | 4.6 | 4.5 | 4.6 | 3.8 | 3.9 | 4.8 | 4.7 | 3.6 | 3.8 | 4.4 |
| - Japan | 2.7 | 3.1 | 3.9 | 3.0 | 2.8 | 2.7 | 2.8 | 4.0 | 2.7 | 3.8 | 2.3 | 3.2 | 1.5 | 1.9 | 2.6 |

## Net Sales: Creative Work / V\&S

Creative Work

| 2 | 1.3 | 1.3 | 1.5 | 1.4 | 1.3 | 1.3 | 1.6 | 1.5 | 12 | 12 | 1.5 | 1.3 |  | 1.3 | 1.6 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 |  | 1.1 | 1.3 | 1.1 | 11 | 1.1 | 1.4 | 1.2 |  |  | 1.2 | 1.0 | 0.9 |  | 13 |
|  | 1.0 | 1.1 |  |  | 1.1 | 1.1 |  |  | 0.9 | 0.9 |  | 1.0 | 0.6 | 1.0 |  |
| 0 | 0.2 | 0.2 | 0.2 | 0.3 | 0.2 | 0.2 | 0.2 | 0.3 | 0.2 | 0.2 | 0.3 | 0.3 | 0.2 | 0.2 | 0.2 |
|  | 17Q1 | 17Q2 | 17Q3 | 17Q4 | 18Q1 | 18Q2 | 18Q3 | 18Q4 | 19Q1 | 19Q2 | 19Q3 | 19Q4 | 20Q1 | 20Q2 | 20Q3 |
| Total | 1.3 | 1.3 | 1.5 | 1.4 | 1.3 | 1.3 | 1.6 | 1.5 | 1.2 | 1.2 | 1.5 | 1.3 | 0.9 | 1.3 | 1.6 |
| $\square$ Overseas | 1.0 | 1.1 | 1.3 | 1.1 | 1.1 | 1.1 | 1.4 | 1.2 | 0.9 | 0.9 | 1.2 | 1.0 | 0.6 | 1.0 | 1.3 |
| - Japan | 0.2 | 0.2 | 0.2 | 0.3 | 0.2 | 0.2 | 0.2 | 0.3 | 0.2 | 0.2 | 0.3 | 0.3 | 0.2 | 0.2 | 0.2 |

■Japan ■Overseas

| 4 3 | 16 | 1.9 | 2.3 | 1.8 | 15 | 1.7 | 2.2 | 1.8 | 1.9 | 2.6 | 3.1 | 2.6 | 2.4 | 2.3 | 1.8 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 2 |  | 09 | 1.1 |  |  |  | 1.1 |  |  | 1.6 | 1.9 | 1.3 | 0.9 | 1.1 |  |
| 1 | $\begin{aligned} & 0.8 \\ & 0.7 \end{aligned}$ | $\begin{aligned} & 0.9 \\ & 1.0 \end{aligned}$ | 1.2 | 1.0 0.8 | 0.9 0.6 | $\begin{aligned} & 1.0 \\ & 0.6 \end{aligned}$ | 1.1 1.0 | 1.0 0.8 | 1.2 0.6 | 1.0 | 1.1 | 1.3 | 1.4 | 1.1 1.1 | 1.0 0.7 |
| 0 | 17Q1 | 17Q2 | 17Q3 | 17Q4 | 18Q1 | 18Q2 | 18Q3 | 18Q4 | 19Q1 | 19Q2 | 19Q3 | 19Q4 | 20Q1 | 20Q2 | 20Q3 |
| Total | 1.6 | 1.9 | 2.3 | 1.8 | 1.5 | 1.7 | 2.2 | 1.8 | 1.9 | 2.6 | 3.1 | 2.6 | 2.4 | 2.3 | 1.8 |
| - Overseas | 0.8 | 0.9 | 1.1 | 1.0 | 0.9 | 1.0 | 1.1 | 1.0 | 1.2 | 1.6 | 1.9 | 1.3 | 0.9 | 1.1 | 1.0 |
| - Japan | 0.7 | 1.0 | 1.2 | 0.8 | 0.6 | 0.6 | 1.0 | 0.8 | 0.6 | 1.0 | 1.1 | 1.3 | 1.4 | 1.1 | 0.7 |

(JPY Billion)
Net Sales: Amusement / Other
Amusement


Other


## Selling, General and Administrative Expenses

 (JPY Billion)

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